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Confidential

Enron Corp. 3rd Quarter 2001 Financial Review



September 7, 2001

EX516

EC 001943895

GOVERNMENT EXHIBIT 2306

Crim. No. H-04-25 (S-2)

Earnings



ENRON EARNINGS RELEASE - EXTERNAL FORMAT

Current Forecast and Hard Look

•							
			Т	hird Quarter 20	01		3Q 2000
				Over /		Overage /	
	Pian	Lates: Forecast	Hard Look through 6/30	(Under)	Transactions Identified	(Additional	
Transmission & Distribution	Fian	Lotecast	inrough way	Forecast	Identified	Required)	Actual
Enron Transportation Services	\$ 81.7	\$ 81.7	\$ 83.0	\$ 1.3		\$ 1.3	\$ 83.0
Portland General		(2.6)	(2.6)				73.9
Total Transmission & Distribution	81.7	79.1	80.4	1.3		1.3	156.0
Wholesale Energy Operations & Services							1
Americas	185.8	185.8	51.6	(134.2)	136.2	2.0	349.9
Europe	80.2	93.9	(160.2)	(254.1)	254.1	•	51.5
CATS/Margaux	•	(13.7)	(13.7)	•	•	•	
Global Markets	65.3	65.3	(102.9)	(168.2)	170.0	1.8	(11.8)
Industrial Markets	22.7	22.7	(14.7)	(37.4)	37.4		
Net Works	56.4	(8 1)	(13.0)	(4.9)	•	(4.9)	7.0
EEOS Enton Principal Investments	13.5	13.5	3.5	(10.0)	•	(10.6)	6.8
Other Wholesale	0.5	(71.8)	(105.4) (17.9)	(33.6) (1.4)	-	(33.6) {1.4}	•
Subtotal	424.4	(16.5) 271.1	(372.7)	(643.6)	897.7	(46.1)	403,6
Global Finance	40.9	56.5	(22.3)	(78.8)	35.0	(43.8)	2.9
Global E&P	0.4	15.2	10.4	(4.8)	33.0	(4.8)	9.3
Prepays	(44.7)	(55.8)	(55.8)	(4.0)		(1.4)	(26.7)
Other	85.5	(31.5)	(31.5)			•	205.0
Total Wholesele Energy Ope. & Services	506.6	265.6	(471.0)	(727.4)	632.7	(94.7)	694.1
Global Assets .	60.4	(7.6)	(7.4)	•	66.0	55.0	38.6
Enron Energy Services	87.0	\$1.0	(99.7)	(160.7)	160.7	•	27.0
Enron Broadband Services	(36.4)	(91.0)	(107.0)	{16.8}	•	(16.8)	(20.0)
Corporate and Other							ľ
Azurix	(20.7)	(21.0)	(21.0)	_			(24 3)
Enron Renewable Energy Corp	0.2	5.0	9.8	3.9		3.0	3.3
Clean Fuels	(4 6)	(15.4)	(1.5)	13.9		13.9	(6.1)
Enron Investment Partners	(0.1)	1.6	1.6	-		•	j
Corporate & Other Expenses	(86.5)	(115.9)	(115.9)	•	-	•	(100.1)
Structured Transactions	4.5	4.0	4.0	:	:	•	•
Total Corporate & Other	(107.2)	(140.8)	(123.0)	17.0		17.8	(127.2)
Overview	26.0	645.0		(\$45.0)		(645.0)	·
INCOME BÉFORE INT., M.I. & INC. TAXES	606.6	801.0	(729.8)	(1,630.0)	848.4	(682.4)	666.4
Interest Expense, Net	88.4	201.1	201.1	•	•		247.0
Dividends on Preferred Stock of Subsidiaries	17.8	20.4	20.4	•		•	19.7
Minoray Interest	17.5	33.2	33.2				35.5
PRE-TAX INCOME	476.2	646.3	(984.5)	(1,630.8)	849.4	(682.4)	364.2
Income Tax Expense NET INCOME - RECURRING	114.0 \$ 361.2	131.1	(236.3) \$ (748.2)	(367.4) 8 (1,163.4)	203.6	(163.8) \$ (518.6)	72.5
Non-recurring loss		(643.6)	(643.9)		•	-	
	4 4413			8 (1,163.4)	\$ 64.5	1818.01	3 201.7
TOTAL NET INCOME	\$ 361.2	\$ (228.7)	8 (1,302.1)	8 (1,163.4)	\$ 644.5	8 (818.6)	3 201.
DILUTED EPS							
Recurring	\$ 0.41	\$ 0.45	\$ (0.82)	\$ (1.27)	\$ 0.70	\$ (0.57)	\$ 034
Non-recurring	· · · · · · · · · · · · · · · · · · ·	(0.71)	(0.71)	\$ (1.27)	8 0.76	8 (0.67)	8 0.34
TOTAL DILUTED EPS	\$ 0.41	\$ {0.26}			₹ ¥./0	• (0.57)	
Avg shares outstanding - Diluted	005 0	013.5	913.5	913.5	913 5	9135	869 6
Effective Tax Rate - Recurring Earnings	24 0%	24 0%	24 0%	24.0%	24 0%	24 0%	10 9%

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ENRON EARNINGS RELEASE - EXTERNAL FORMAT

Hard Look Changes 8/24 to 8/30

~										
•	Third Quarter 2001									
	11111									
	Hard Look through 8/24	Hard Look through \$/30	Change	Comments						
Transmission & Distribution	anongii este	OKOOGI WOO	Citatige	Comments						
Enron Transportation Services	\$ 830	\$ 83.0	\$.							
Portland General	(2.6)	(2 6)								
Total Transmission & Distribution	86.4	80.4								
Wholesale Energy Operations & Services										
Americas	(76.3)	51.6	127.9	On 7-4-200 PM D T- C- 400 PM D. A. A.						
74100000	(10.3)	. 01.0	127.9	Gas Trading \$22.5MM, Power Trading, \$89 5MM, Orig \$18MM, Tarill Risk Mgmt (\$2.0MM)						
Europe	(167.0)	(160.2)	68	UK Power Trading \$2.4MM, UK Conft Power Trading \$2.4MM,						
•	(,	(,	• •	Gas Trading \$1.6MM, Assets (\$1.5MM), Metals (\$1.4MM),						
				Eastern (\$1.3MM), Expense Reduction \$5.2MM						
CATS/Margaux	(13.7)	(13.7)	-							
Global Markets	(99 3)	(102 9)	(36)	Crude & Products (\$5.1MM), Financial Trading \$1.7MM						
Industrial Markets	(20 9)	(14.7)	62	Steel Trading						
Net Works EEOS	(13 0)	(13 0)								
Enron Principal Investments	13.5	3.5	(10.0)	44.00						
Other Wholesale	(85.8) (19.7)	(105.4) (17.0)	(196) 1.8	AMPS (\$10.0MM), Hanover (\$10.0MM)						
Subtolal	(482.2)	(372.7)	109.5	Project George						
Global Finance	(22.3)	(22.3)	109,5							
Global E&P	10.4	10 4		•						
Prepays	(55.8)	(55 8)								
Other	(31.6)	(31.5)								
Total Wholesale Energy Ops. & Services	(581.4)	(471.0)	109.5							
Global Assets	(7.8)	(7.8)	•							
Enron Energy Services	(99.7)	(99.7)								
Enron Broadband Services	(107.8)	(107.8)	•							
Corporate and Other	,									
Azurix	(21.0)	(21.0)								
Enron Renewable Energy Corp	5.9	9.8	3.9							
Clean Fuels	(1.5)	(1.6)	•							
Enron Investment Partners	•	•	•							
Corporate & Other Expenses	(110.3)	(110.3)	•							
Structured Transactions	•	•	•							
Reclass from/to Wholesale Total Corporate & Other	(126.0)	(123.0)	3.9							
1001 Corporate & Other	[120.0]	[123.0]	3.9							
Overview										
INCOME BEFORE INT., M.I. & INC. TAXES	(843.2)	(729.8)	113.4							
Interest Expense, Net	201.1	201.1	÷							
Dividends on Preferred Stock of Subsidiaries	20.4	20:4	•							
Minority Interest	33.2	33.2	·							
PRE-TAX INCOME	(1,097.0)	(984.5)	113.4							
Income Tax Expense	(263.5)	(236 3)	27.2							
NET INCOME - RECURRING	\$ (834.4)	\$ (748.2)	\$ 66.2							
Non-recurring loss	(681.6)	(543.9)	37.7	TNPC \$3.40 to \$4.00-\$25MM, EBS Reduced Credit Losses-\$338						
TOTAL NET INCOME	\$ (1,516.0)	\$ [1,302.1]	\$ 123.0							
DILUTED EPS										
Recurring	\$ (0.91)	\$ (0.82)	\$ 0.09							
Non-recurring	(0.75)	(0.71)	0.04							
TOTAL DILUTED EPS	\$ (1.66)	\$ (1.53)	\$ 0.13							
Avg shares outstanding - Däuted	913 5	913.5	9135							
Effective Tax Rate - Recurring Earnings	24.0%	24.0%	24 0%							
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ENRON EARNINGS RELEASE - EXTERNAL FORMAT (Millions of Dolars, except as noted)

Forecast Changes 8/24 to 8/30

Third Quarter 2001

	Forecast 8/24	Forecast 8/30	Change	Comments
Transmission & Distribution				
Enron Transportation Services	\$ 81.7	\$ 81.7	\$ -	
Portland General	(2.6)	(2.6)	•	
Total Transmission & Distribution	79.1	79.1		
Wholesale Energy Operations & Services				
Americas	183.2	165.8	2.8	
Europe	93.9	93.9	•	
CATS/Margaux	(13.7)	(13.7)	•	
Global Markets	65.3	65.3	-	
Industrial Markets	22.7	22.7	•	
Net Works	(8.1)	(8.1)	•	
EEOS .	13.5	13.5		
Enron Principal Investments	(71.8)	(71.8)		
Retail Risk Management	,	• •	_	
Other Wholesale	(16.5)	(16.5)		
Subtotal	268.5	271.1	2.6	
Global Finance	56.5	56.5		
Global E&P	15.2	15.2	_	
Prepays	(55.8)	(55.8)		
Other '	(31.5)	(31.5)	•	
	252.9		2.6	
Total Wholesale Energy Ops. & Services		255.5		
Global Assets	(7.8)	(7.8)	-	
Enron Energy Services	61.0	61.0		
Enron Broadband Services	(91.0)	(91.0)	•	
Corporate and Other				
Azurix	(21.0)	(21.0)	_	
Enron Renewable Energy Corp	5.9	5.9		
Clean Fuels	(15.4)	(15.4)		
	(110.3)			
Corporate & Other Expenses		(110.3)		
fotal Corporate & Other	(140.8)	(140.8)		
Dvervlew	645.0	645.0		
NCOME BEFORE INT., M.I. & INC. TAXES	798.4	801.0	2.6	
Internet Expanse Nat	201.1	201.1		
Interest Expense, Net Dividends on Preferred Stock of Subsidiaries	201.1	20.4		
	33.2	33.2	•	
Minority Interest	543.7	546.3	2.5	
PRE-TAX INCOME				
Income Tax Expense	130.5	131.1	0.6	
NET INCOME - RECURRING	\$ 413.2	\$ 415.2	\$ 2.0	
DILUTED EPS				
Recurring	\$ 0.45	\$ 0.45	\$ -	
Non-recurring	(0.75)	(0.71)	0.04	New Power Co. Increase to \$4.00, Reduced EBS Credit L
TOTAL DILUTED EPS	\$ (0.30)	\$ (0.26)	\$ 0.04	
Avg shares outstanding - Diluted	913.5	913 5	913.5	
Effective Tax Rate - Recurring Earnings	24 0%	24.0%	24.0%	

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ENRON 3rd Quarter 2001 Effect of Non-Recurring Items

(Millions of Dollars)

Non-Recurring

• •	Pre-tax Amount	After-tax Amount	EPS	
Recurring Earnings	\$ 546.3	\$ 415.2	\$ 0.45	
REQUIRED NON-RECURRING ITEMS: Azurix 3rd Q asset sales (N. America & Brazil)	(137.0)	(137.0)	(0.15)	
EBS Severance Inventory	(50.0) (54.0)	(32.5) (35.1)	(0.04) (0.04)	
New Power Co. @ \$4.00/share*	(305.0)	(198.3)	(0.22)	
Total Required Non-Recurring Items	(546.0)	(402.9)	(0.45)	
Subtotal - Total Earnings	0.3	12.3	-	
OPTIONAL ITEMS:				
EBS Write-down content Credit Losses	(160.0) (117.0)	(104.0) (76.1)	(0.11) (0.08)	

(61.0)

(338.0)

(884.0)

\$ (337.7)

(61.0)

(241.1)

(643.9)

\$ (228.7)

(0.07)

(0.26)

(0.71)

\$ (0.26)

Azurix - 4th Q asset sales (all but Wessex & BA)

Total Optional Non-Recurring Items

Total All Potential Non-Recurring Earnings

Total Earnings After All Non-Recuring Items

^{*} Assuming not covered with recurring earnings

Transportation & Distribution 3rd Quarter 2001

\$ in millions

ETS

Hard Look Through 8/30

			114	I G LOOK I									
		Current stimate	 NNG		TW	Othe	or Ops		Total	Over / (Under) 2CE		20	00 Act
Revenues Cost of Sales Gross Margin	\$	131.7	\$ 75.7 - 75.7	\$	49.9 - 49.9	\$	6.1 - 6.1	\$	131.7	\$	-	\$	129.8 10.2 119.6
Operating Expenses		76.9	 65.6		10.9		0.4		76.9				79.3
Operating Income		54.8	10.1		39.0		5.7		54.8		-		40.3
Equity Earnings Trailblazer, Overthrust Citrus Northern Border EOTT		0.9 9.6 2.8 4.3	- - -		- - -		0.9 9.6 2.8 4.3		0.9 9.6 2.8 4.3		- - -		1.0 19.4 2.2 5.0
Gains on Sales Other Income IBIT	3	9.3 81.7	\$ 0.1 10.2	\$	39.0	3	10.5 33.8	3	10.6 83.0	3	1.3	<u>\$</u>	15.1 83.0

Note: Hard look is defined here as the most accurate estimate of earnings and expenses for the entire quarter, considering all probable increases and decreases

Transportation & Distribution 3rd Quarter 2001

\$ in millions

Portland General

		3rd Quarter								
	2nd CE	Hard Look through 8/30	Over / (Under) 2CE	2000						
Revenues	813.6	813.6	-	728.6						
Cost of Sales	788.8	788.8	-	522.5						
Gross Margin	24.8	24.8	-	206.1						
Operating Expenses	(30.7)	(30.7)	-	(144.7)						
Other Income	3.3	3.3	•	12.5						
IBIT	\$ (2.6)	\$ (2.6)	\$ -	\$ 73.9						

Note: Hard look is defined here as the most accurate estimate of earnings and expenses for the entire quarter, considering all probable increases and decreases

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Wholesale Services 3rd Quarter 2001

\$ in millions

Americas

Americas				l Ouarter		
	2nd CE	Hard Look through 8/30	Over / (Under) 2CE	Transactions	Overage / (Additional Required Earnings)	2000 Act
IBIT	\$ 185.8	\$ 51.6	\$ (134.2)	\$ 136.2	\$ 2.0	\$ 346.9
Detail of 3rd Qtr Items						
Trading						
Gas		\$ (27.8)		\$ -		
Power Other		180.6 73.5		•		
Total Trading		226.3		-		
Originations		21.9		136.2 (/	4)	
Assets & Investments		(0.2)		•		
Expenses		(196.4)				
IBIT		\$ 51.6		\$ 136.2		

(A) See detail on following page

Note: Hard look is defined here as quarter-to-date earnings/losses combined with the estimated expenses for the full quarter

Wholesale Services 3rd Quarter 2001

\$ in millions

Americas - Detail of Originations

Deal	Amo	unt
Vitro	\$	14.0
Central Maine Power		5.0
Miracle / Cornhusker		6.4
EES VPP		5.0
PSCo.		4.7
Project Moore (Finance)		2.0
Project Periscope (Gas)		2.0
Pastoria Reserve		2.0
CNR (Exec/Finance)		2.0
Las Vegas		1.7
Other		91.4
Total	\$	136.2

Wholesale Services 3rd Quarter 2001

\$ in millions

Europe

Europe									
					3rd	Quarter			
·	2r	nd CE	rd Look rough 8/30		Over / der) 2CE		sactions entified	Overage / (Additional Required Earnings)	 00 Act
IBIT	\$	80.2	\$ (173.9)	<u>\$</u>	(254.1)	<u>\$</u>	254.1	<u>\$</u>	\$ 51.5
Detail of 3rd Qtr Items									
Trading	······································		 		·····				
Gas			\$ (9.4)			\$	•		
Power			(16.6)				-		
Metals			9.4				•		
Other			 16.4						
Total Trading			(0.2)				-		
Originations			-				254.1 (/	A)	
Assets & Investments			(7.2)				-		
Expenses			(166.5)						
IBIT			\$ (173.9)			<u>\$</u>	254,1		

(A) See detail on following page

Note: Hard look is defined here as quarter-to-date earnings/losses combined with the estimated expenses for the full quarter

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Wholesale Services 3rd Quarter 2001

\$ in millions

Europe - Detail of Originations

Deal	Amo	unt
J Block	\$	8.0
TPL Gas Package		5.0
BOC Power Connection		7.0
HEW / Veag		10.0
Kemper		5.0
Anker Coal 1		2.0
PTAH		10.0
Other		207.1
Total	\$	254.1

Wholesale Services 3rd Quarter 2001

\$ in millions

Global Markets

Global Markets					0	.1.0					
	2n	d CE	Hard Look through 8/30		Over / (Under) 2CE		sactions entified	Overage / (Additional Required Earnings)		20	00 Act
IBIT	\$	65.3	\$	(102.9)	\$ (168.2)	\$	170.0	\$	1.8	<u>\$</u>	(11.6)
Detail of 3rd Qtr Items											
Trading								 	·		
Crude & Products			\$	(48.9)		\$	-				
Coal				2.5			-				
Weather				2.5			•				
Financial				3.0							
Other				0.7			-				
Total Trading				(40.2)			•				
Originations				-			170.0 (A }			
Assets & Investments				2.0			-				
Expenses				(64.7)							
IBIT			\$	(102.9)		\$	170.0				

(A) See detail on following page

Note: Hard look is defined here as quarter-to-date earnings/losses combined with the estimated expenses for the full quarter

Wholesale Services 3rd Quarter 2001

\$ in millions

Global Markets - Detail of Originations

Deal	Amo	unt
GAF / Farmland	\$	50.0
Pier IX		35.0
EcoElectrica		35.0
Equistar / Lyondell		10.0
Westlake - polypropylene		6.0
Westlake - HDP to ethane spread		6.0
Formosa	4	5.0
Anker		5.0
Other		18.0
Total	\$	170.0

Wholesale Services 3rd Quarter 2001

\$ in millions

Industrial Markets

	-					•					
						310	I Quarter				
		nd CE	th	rd Look rough 8/30		over / ler) 2CE		actions ntified	(Add Red	rage / litional julred nings)	2000 Act
IBIT	<u>\$</u>	22.7	<u>\$</u>	(14.7)	<u>\$</u>	(37.4)	\$	37.4	<u>\$</u>	-	\$ -
Detail of 3rd Qtr Items	_										
Trading		• .									·
Pulp & Paper			\$	(0.1)			\$	-			
Lumber				(1.2)				•			
Steel				7.8				-			
Europe				0.1							
Total Trading				6.6				*			
Originations				•				37.4 (/	A)		
Assets & Investments					•						
Garden State Paper				(1.4)				•			
Stadacona				3.2				-			
Other				0.6				-			
Total Assets & Investments				2.4				•			
Expenses				(23.7)				-			
IBIT			\$	(14.7)			\$	37.4			

(A) See detail on following page

Note: Hard look is defined here as quarter-to-date earnings/losses combined with the estimated expenses for the full quarter

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Wholesale Services 3rd Quarter 2001

\$ in millions

Industrial Markets - Detail of Originations

Deal	Amou	nt
S&M	\$	4.5
Mondadori		0.4
Greif Brothers		0.5
Cosipa/Voest		1.0
Cosipa Slabs		3.0
Steel Dynamics		2.0
Atlas		7.0
Pope & Talbot		3.0
National Steel		0.3
Defurco-UK		2.0
Other		13.7
Total	\$	37.4

Wholesale Services 3rd Quarter 2001

\$ in millions

Principal Investments

Finicipal investments	 -											
	2n	d CE	Hard Look through 8/30		Over / (Under) 2CE		I Quarter Transactions Identified		Overage / (Additional Required Earnings)		2000 Ac	
ІВІТ	\$	(71.8)	<u>\$</u>	(105.4)	<u>\$</u>	(33.6)	\$	-	\$	(33.6)	\$	•
Detail of 3rd Qtr Items	-											
Assets & Investments Public Portfolio Private Valuation Asset / Accrual Margin Total Assets & Investments				(59.8) ((32.3) ((7.5) ((99.6)	A)			•				
Expenses IBIT			\$	(5.8) (105.4)			\$	•				

(A) See detail on following page

Note: Hard look is defined here as the most accurate estimate of earnings and expenses for the entire quarter, considering all probable increases and decreases

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Wholesale Services 3rd Quarter 2001

\$ in millions

Principal Investements - Detail

Public Portfolio		
Hanover Compressor Common	\$	(35.0)
Copel	\$	(19.0)
Paladin		(6.4)
Other		0.6
Total	\$	(59.8)
Private Valuation		
AMPS		(10.0)
Visual Bridge (leC)		(9.5)
Solo Energy		(5.7)
Financial Settlements Matrix		(3.5)
Aristasoft		(3.0)
Mshow		(2.9)
IAM.COM		(1.0)
Hornbeck-Leevac Merlin Loan	\$	3.3
Venoco	•	1.1
Other		(1.1)
Total	\$	(32.3)
Asset/Accrual Margin		
Facility Costs		(7.5)
Total	\$	(7.5)

Wholesale Services 3rd Quarter 2001

\$ in millions

Global Finance

	-					3rd	Quarter					
	2:	nd CE	th	rd Look rough 8/30		Over / der) 2CE		sactions ntified	(Ad Re	rerage / Iditional equired rnings)	200	0 Act
IBIT	\$	56.5	<u>\$</u>	(22.3)	<u>\$</u>	(78.8)	\$	35.0	\$	(43.8)	\$	2.9
Detail of 3rd Qtr Items	-	,										
JEDI Management Fees Condor			\$	5.0 (2.8)			\$	•			. 1	
Stock Book Raptor				(20.0) -				35.0 (<i>i</i>	4 1			
Other				(0.5)				•	,			
Total Assets & Investments				(18.3)				35.0				
Expenses				(4.0)								
IBIT			\$	(22.3)			<u> </u>	35.0				

(A) Currently unable to recognize this income due to market conditions of New Power Company stock. Looking for possible structured solutions to cover this shortfall.

Note: Hard look is defined here as the most accurate estimate of earnings and expenses for the entire quarter, considering all probable increases and decreases

Broadband Services 3rd Quarter 2001

\$ in millions

		3rd Quarter							
	2nd CE	Hard Look through 8/30	Over / (Under) 2CE	Transactions Identified	Overage / (Additional Required Earnings)	2000 Act			
IBIT	\$ (91.0)	\$ (107.8)	\$ (16.8)	\$ -	\$ (16.8)	\$ (20.0)			
Detail of 3rd Qtr Items									
Trading									
Bandwidth		\$ (8.8) 0.1		\$ -					
Dram Chips Advertising		0.1		•					
Other		3.6		•					
Total Trading		(5.1)		•					
Expenses		(102.7)		-		•			
IBIT		\$ (107.8)		\$ -					

Note: Hard look is defined here as quarter-to-date earnings/losses combined with the estimated expenses for the full quarter

Corporate Staff Functions Corporate Staff Costs Retained Third Quarter 2001

(In thousands of dollars)

	Plan	Change	2nd CE		July Actuals	Aug & Sept Estimate	Total Estimate
Executive	4,283	1,000	5,283	(1	1,554	3,729	5,283
Legal	2,445	•	2,445	_	152	2,293	2,445
Risk Assessment & Control	348	300	648	(2	330	318	648
Accounting & Tax	7,577	-	7,577		3,195	4,382	7,577
SAP ISC	2,316	-	2,316		40	2,276	2,316
Strategic Sourcing	1,711	-	1,711		381	1,330	1,711
Investor Relations	759	•	759		172	587	759
Corporate Development	871	1,500	2,371		674	1,697	2,371
Human Resources	411	1,000	1,411		(814)	2,225	1,411
Community Relations	1,808	•	1,808		582	1,226	1,808
Benefits	9,778	7,600	17,378	(3	3,999	13,379	17,378
Analyst & Associates	•	3,000	3,000	(4	1,055	1,945	3,000
Public Affairs	11,329	3,000	14,329	(2	5,230	9,099	14,329
Administrative Services	559	4,000	4,559	(2	3,869	690	4,559
Risk Management	608	-	608		(490)	1,098	608
Xcelerator	-	2,000	2,000		609	1,391	2,000
Amortizations	28,908	-	28,908		6,629	22,279	28,908
EBS transfers	-	5,000	5,000		1,035	3,965	5,000
Other	10,242	3,500	13,742	(5	2,830	10,912	13,742
Costs Retained at Corporate	83,953	31,900	115,853	Ł	31,032	84,821	115,853

- 1) Increase due to increased corporate aviation usage.
- 2) Increased in 3rd quarter due to timing of items. Estimate for the total year is on plan.
- 3) Increase due to timing of benefits recognized in 2nd quarter.
- 4) Increase in amount retained at Corporate due to fewer participants resulting in lower billings to business units.
- 5) Increase is due to Azurix costs and Madosa expense, offset by MMF billing to PGG.

Cash Flow

Enron Corp 2001 Cash Flow Estimate

	June YTD Actuals	3rd Quarter Estimate	4th Quarter Estimate	Full Year
Funds Flow from Operations	1,804.4	147.2	948.4	2,900.0
Changes In Working Capital	(3,142.3)	476.7	693.2	(1,972.4)
Cash Flow from Operations	(1,337.9)	623.9	1,641.7	927.6
Proceeds from Sale of Assets	1,423.2	293.8	296.8	2,013.7
Capital Exp & Equity Investments	(2,583.4)	(496.1)	(650.0)	(3,729.4)
	(1,160.2)	(202.3)	(353.2)	(1,715.7)
Cash Flow	(2,498.1)	421.5	1,288.5	(788.1)
Cash Flow from Financing				
Increase/(Dec) in Debt	2,251.2	(775.7)	(1,149.7)	325.8
Dividends Paid	(256.4)	(143.1)	(138.8)	(538.2)
Other Financing	(24.3)		1.5	(22.8)
	1,970.6	(918.8)	(1,287.0)	(235.2)
Increase/(Decrease) in Cash Balances	(527.5)	(497.2)	1.5	(1,023.3)
Opening Debt Balance	10,229.5	12,812.1	12,034.3	10,229.5
Increase from Cash Flow	2,251.2	(775.7)	(1,149.7)	325.8
Other Changes	331.4	(2.1)		329.3
Ending Debt Balance	12,812.1	12,034.3	10,884.6	10,884.6

Enron Corp Funds Flow from Operations 2001 Third Quarter

	e -	3r	d Quarter 2001 Estimate		_	
	June YTD Actuals	Current View *	Identified Transactions	Total	Sept YTD Estimate	
Transportation & Distribution						
Enron Transportation Services	162.7	73.4	-	73.4	236.1	
Portland General Group	113.8	25.1	<u> </u>	25.1	138.9	
	276.5	98.6	•	98.6	375.0	
Wholesale	832.2	(379.9)	500.0	120.1	952.4	
Enron Energy Services	49.2	70.5	· •	70.5	119.6	
Enron Global Assets & Services	33.9	(2.1)	· •	(2.1)	31.8	
Enron Renewable Energy	7.1	12.4	•	12.4	19.5	
Clean Fuels	48.3	0.7	· -	0.7	49.0	
Corporate & Other	606.4	(153.0)	-	(153.0)	404.2	
Total	1,804.4	(352.8)	500.0	147.2	1,951.6	

^{*} Based on view of funds flow without any prepays, overviews or any other major transaction, and allocation of May's Credit-Link-Note

^{**} Scheduled prepay

Enron Corp Changes in Working Capital 2001 Third Quarter

		3r	·		
	June YTD Actuals	Current View *	identified Transactions	Total	Sept YTD Estimate
Transportation & Distribution					
Enron Transportation Services	(38.8)	49.5	-	49.5	10.7
Portland General Group	(240.6)	33.5	-	33.5	(207.0)
	(279.4)	83.0	•	83.0	(196.4)
Wholesale	(2,245.6)	(997.3)	1,325.0	327.7	(1,918.0)
Enron Energy Services	(156.1)	(1.8)	. •	(1.8)	(157.9)
Enron Global Assets & Services	(76.7)	(50.8)	-	(50.8)	(127.5)
Enron Renewable Energy	(118.0)	96.9	-	96.9	(21.2)
	(19.5)	27.2		27.2	7.7
Corporate & Other	(403.1)	(5.5)	-	(5.5)	(252.4)
Total	(3,142.3)	(848.3)	1,325.0	476.7	(2,665.6)

^{*} Based on current view of working capital without any major transactions included

^{** \$500} A/R sale and \$480 LC posted in place of cash margin currently on deposit

Enron Corp Cash Flow From Operating Activities 2001 Third Quarter

			3rd Quarter 2001			
	June YTD Actuals	Current View	Identified Transactions	Total	Sept YTD Estimate	
Transportation & Distribution						
Enron Transportation Services	123.9	122.9	-	122.9	246.8	
Portland General Group	(126.8)	58.6		58.6	(68.1)	
	(2.9)	181.6	•	181.6	178.7	
Wholesale	(1,413.4)	(1,377.2)	1,825.0	447.8	(965.6)	
Enron Global Assets & Services	(107.0)	68.7	-	68.7	(38.3)	
Enron Energy Services	(42.8)	(52.9)	• ·	(52.9)	(95.7)	
Enron Renewable Energy	(110.9)	109.3	• •	109.3	(1.6)	
Clean Fuels	28.8	27.9	-	27.9	56.7	
Corporate & Other	203.3	(158.5)	•	(158.5)	44.9	
Total	(1,337.9)	(1,201.1)	1,825.0	623.9	(714.0)	

Enron Corp Cash Flow from Investing Activities 2001 Third Quarter YTD vs Full Year Plan

_	June YTD Actuals	3rd Qtr Estimate	Sept YTDEstimate	Full Year 2001 Plan
Transportation & Distribution				
Enron Transportation Services	(79.9)	(56.6)	(136.5)	(150.1)
Portland General Group	(98.0)	(48.7)	(146.8)	(1)
	(177.9)	(105.3)	(283.2)	(150.1)
Wholesale				
Enron America	(1,167.6) ⁽²⁾	39.8	(1,127.8)	(395.9)
Europe	(20.5)	(26.6)	(47.1)	(161.9)
CATS & Margaux	(126.1)	(12.1)	(138.1)	-
Middle East	(2.0)	-	(2.0)	· -
Enron Global Markets	(74.9)	(6.2)	(81.1)	(77.2)
Enron Industrial Markets	(229.0)	(3.8)	(232.8)	(446.0)
Enron Networks	(62.2)	(34.6)	(96.8)	(131.5)
EEOS	(4.4)	(1.5)	(5.9)	(5.5)
Enron Broadband Services	(100.0)	(39.0)	(139.0)	(750.4)
Enron Global Finance	(1.2)	0.2	(1.0)	-
Enron Global Exploration & Product_	(4.9)	(0.6)	(5.5)	(1.6)
	(1,792.8)	(84.4)	(1,877.2)	(1,970.0)
Enron Global Assets & Services	(104.7)	(136.3)	(241.1)	(328.7)
Enron Energy Services	(35.1)	(16.7)	(51.7)	(123.7)
Enron Renewable Energy	(26.2)	(78.8)	(105.0)	(23.9) ⁽¹⁾
Clean Fuels	(4.9)	(0.2)	(5.1)	(17.8)
Corporate & Other	(441.8) ⁽³⁾	(74.5)	(516.2)	(1,202.0) (4)
Total _	(2,583.4)	(496.1)	(3,079.5)	(3,816.2)

⁽¹⁾ Plan anticipated sale in first half of 2001

June YTD includes \$347 related to Sithe intangibles and \$487 for Sithe restructuring

^[3] June YTD includes \$326 for Azurix privatization and \$76 for Enron Building South

⁽⁴⁾ Plan assummed repurchase of Rawhide for \$740

Enron Corp Proceeds on the Sale of Assets 2001 Third Quarter YTD vs Full Year Plan

	June YTD Actuals		3rd Qtr Estimate		Sept YTD Estimate	Full Year 2001 Plan	
Transportation & Distribution							
Enron Transportation Services	3.4		150.0	(1)	153.4	7.5	
Portland General Group	-				-	1,600.0	(2)
	3.4	•	150.0	•	153.4	1,607.5	•
Wholesale							
Enron America	1,217.2	(3)	38.1		1,255.4	818.0	(4)
Enron Global Markets	10.2		(10.2)		-	-	
Enron Principal Investing	-		104.9		104.9	-	
Enron Broadband Services	15.9		0.1		16.1	67.2	
Enron Global Exploration & Production	2.0		0.0		2.0	600.0	(5) -
	1,245.4		133.0		1,378.4	1,485.2	
Enron Global Assets & Services	85.8		10.8		96.6	3,068.4	(6)
Enron Energy Services	50.0		(0.0)		50.0	83.0	
Enron Renewable Energy	-		•		-	700.0	(7)
Clean Fuels	-		-		•	-	
Corporate & Other	38.6				38.6	-	
Total	1,423.2	· -	293.8	-	1,716.9	6,944.1	- -

⁽¹⁾ EOTT FAS140

⁽²⁾ Planned sale of PGE is 1st Qtr 2001

Sale of Peakers \$846, HPL \$326 and Pastoria \$45

⁽⁴⁾ Includes planned sale of Peakers for \$600

⁽⁵⁾ Planned sale of EGEP India Assets

Includes planned sale of Elektro \$2,000, Gas LDCs \$470, Hainan \$152 and Copel \$135.

⁽⁷⁾ Planned Sale

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Includes ONLY Banking Activity Monitored in Houston

Net Cash Source / (Use) Quarter to Date and Month to Date 3rd Quarter 2001

Enron Transportation Services Portland General Electric Total Distribution	Total Q3 to Date 97.6 - 97.6	September Through 9/5 (2.0)	August 28.3 - 28.3	July 71.3 71.3
Enron North America Enron South America Total Americas	(78.5) - (78.5)	133.9 - 133.9	(76.7) 	(135.7) - (135.7)
Europe Global Markets Industrial Markets Networks Other Total Traditional Wholesale	(77.2) (32.8) (6.3) (67.3) (1.3) (263.4)	(17.9) (34.4) 1.2 (2.3) 	(123.0) 40.0 2.9 (33.7) (1.1) (191.6)	63.7 (38.4) (10.4) (31.3) (0.2) (152.3)
Enron Broadband Services EGEP Other Wholesale (EE&CC) Total Wholesale	(49.1) (3.9) 160.7 (155.7)	(1.9) 0.4 1.6	(32.8) (4.7) 72.2 (156.9)	(14.4) 0.4 86.9 (79.4)
Enron Energy Services Enron Global Assets Corp* Other	(139.5) 150.9 (128.9)	11.8 0.3 (79.6)	(59.3) 87.3 (802.7)	(92.0) 63.3 753.4
Total Enron	(175.6)	11.1	(903.3)	716.6

ONLY includes cash movement monitored from Houston.

Does NOT include Canada, London or any other banking center.

Certain items such as payroll that is paid by Corp on behalf of a business unit has NOT been allocated to the business units.

Capital Deployed

Enron Corp Total Capital Deployed 2001 June Year-to-Date

		As of Dec 31, 2000		
	June 2001 Capital Deployed	Off Balance Sheet Assets**	Total Cap Deployed Incl. Off B/S	Total Cap Deployed Incl. Off B/S
Transportation & Distribution				
Enron Transportation Sevices	2,663.8	-	2,663.8	2,697.0
Portland General Group	3,443.3	-	3,443.3	3,180.6
·	6,107.1	-	6,107.1	5,877.6
Wholesale				
Americas	5,566.5	19.0	5,585.5	2,812.0 (1)
Enron Global Markets	651.6	•	651.6	714.0
Enron Europe	1,280.6	361.0	1,641.6	1,655.5
Middle East (Europe)	22.8	•	22.8	49.6
Global Exploration & Production	432.1	•	432.1	449.0
Enron Global Finance	2,228.5	•	2,228.5	1,428.5 (2)
Enron Industrial Markets	443.7	•	443.7	(54.0)
EEOS	8.1	-	8.1	158.0
Enron Broadband Services	963.0	92.0	1,055.0	938.0
Enron Net Works	202.9	•	202.9	(7.0)
Wholesale - Other		-	. · ·	-
Wholesale - EES	932.4	-	932.4	- (3)
Eliminations & Other	1.7	•	1.7	6.3
	12,733.8	472.0	13,205.8	8,150.0
Enron Energy Services	747.2	102.0	849.2	1,732.0
Enron Global Assets	6,893.9	153.0	7,050.0	6,995.1
Enron Renewable Energy Corp	653.2		653.2	544.0
Corporate & Other*	2,133.6	1,450.0	3,583.6	4,919.4
Total	29,268.9	2,177.0	31,448.9	28,218.0

^{*} Corporate & Other includes Azurix, HPL Fair Value and Clean Fuels.

^{**} Off balance sheet capital includes contingent equity, FAS 125/140, corporate guarantees, and residual value guarantees as of 12/31/00.

⁽¹⁾ Impact of margin activity.

⁽²⁾ Includes N/R from sale of JEDI shares previously owned by Enron.

⁽³⁾ Included in EES-Retail.